# HAVE YOUR SAY

APS Employee Census 2024 6 May – 7 June

#### Highlights Report eSafety



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Responses: 138 of 155 Response Rate:

89%

## **Exploring your results**

	Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.
.11	Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.
	Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.
	Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.



### **Employee Engagement: Say, Stay, Strive**

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#### How engaged is your team?

Employee engagement is more than simply job satisfaction or commitment to an organisation. It is the extent to which employees are motivated, inspired and enabled to improve an organisation's outcomes.

0	Your Employee Engagement Index score	Response scale		% Positive	Variance from 2023 +3	Variance from ACMA +6 <b>ক</b>	Variance from APS overall +6 💽
	Overall, I am satisfied with my job	83	98	83%	+2	+6 🗘	+8 🗘
Say	I am proud to work in my agency	86	13	86%	+4	+11 🕜	+80
ŝ	I would recommend my agency as a good place to work	77	18	77%	+50	+4	+50
	I believe strongly in the purpose and objectives of my agency	92		92%	-2	+90	+6 🔂
Stay	I feel a strong personal attachment to my agency	75	20	75%	+90	+18 🖸	+12 🖸
St	I feel committed to my agency's goals	93		93%	+6 🔂	+11 🖸	+8 🔂
	I suggest ideas to improve our way of doing things	93		93%	-1	+3	+6 🐼
Strive	I am happy to go the 'extra mile' at work when required	93		93%	+1	+3	+2
Str	I work beyond what is required in my job to help my agency achieve its objectives	85	12	85%	+4	+60	+4
	My agency really inspires me to do my best work every day	72	23	72%	+6 🔂	+15 🖸	+11 🖸

At least 5 percentage points greater than comparator

Key

At least 5 percentage points less than comparator

Positive Neutral Negative





## **Leadership - Immediate Supervisor**

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#### Immediate Supervisor

The Immediate Supervisor Index assesses how employees view the leadership behaviours of their immediate supervisor in line with the APS Leadership Capability Framework.

	Your Immediate Supervisor	Response scale		% Positive	Variance from 2023	Variance from ACMA	Variance from APS overall
	Index score				+1	+3	+3
	My supervisor engages with staff on how to respond to future challenges	84	11	84%	-2	+50	+50
/isor	My supervisor can deliver difficult advice whilst maintaining relationships	84	13	84%	+2	+50	+5 🔂
Supervisor	My supervisor invites a range of views, including those different to their own	90		90%	+7 🔂	+6 🖸	+80
Immediate	My supervisor encourages my team to regularly review and improve our work	82	11	82%	-4	+3	0
<u>m</u> E	My supervisor is invested in my development	81	11 7	81%	-2	+4	+4
	My supervisor ensures that my workgroup delivers on what we are responsible for	91		91%	-1	+3	+3
	Other similar questions						
	My supervisor provides me with helpful feedback to improve my performance	78	15 7	<b>78</b> %	0	+2	-1
	My immediate supervisor encourages me	85	9	85%	-1	+7 🖸	+7 🖸
	My supervisor actively ensures that everyone can be included in workplace activities	86	7	86%	-5 🔮	+1	+1
	My supervisor encourages me to take on new tasks and gain experience doing things I've never done before	82	13	<b>82</b> %	-	+1	+1
Кеу	At least 5 percentage points greater than comparator 🕑 At least 5	percentage points less than compa	rator		Positive 1	Neutral Negative	



#### Leadership - SES Manager

0		Your SES Manager Leadership	Response sca	le	% Positive	Variance from 2023	Variance from ACMA	Variance from APS overall
		Index score				+7 🔂	+3	+4
SES Manager		My SES manager clearly articulates the direction and priorities for our area	75	17 8	75%	+14 🖸	+3	+60
		My SES manager presents convincing arguments and persuades others towards an outcome	72	21	72%	+10 🔂	+2	+90
The SES Manager Index assesses how employees view the	Manager	My SES manager promotes cooperation within and between agencies	77	20	77%	+5 🖸	+4	+8
leadership behaviours of their immediate SES	SES M	My SES manager encourages innovation and creativity	72	23	72%	+16 🖸	+5 🖸	+6 🖸
manager in line with the <i>APS Leadership</i>		My SES manager creates an environment that enables us to deliver our best	72	23	<b>72</b> %	+10 🖸	+5 🖸	+7 😡
Capability Framework		My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	81	17	81%	+8 🗘	+2	+7 🐼
		Other similar questions						
		In my agency, the SES work as a team	71	23	<b>71</b> %	+12 🖸	+12 🖸	+15 🖸
		In my agency, the SES clearly articulate the direction and priorities for our agency	66	21 12	66%	-1	+1	+2
		My SES manager routinely promotes the use of data and evidence to deliver outcomes	72	24	<b>72</b> %	+14 🔂	+4	+5 🖸

Key

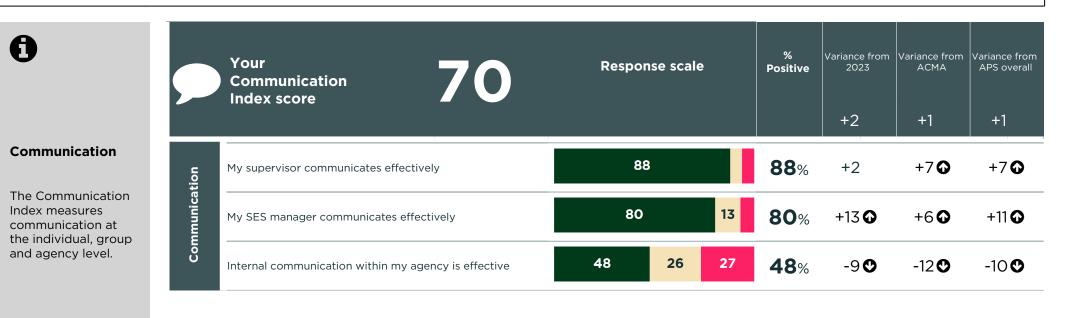
At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

Positive Neutral Negative



#### **Communication and change**



#### Change

Effective communication is an important part of any change process. Note these questions do not contribute to the above index score.

#### Other similar questions

	When changes occur, the impacts are communicated well within my workgroup	69	)	18 13	69%	-2	-1	+1
Change	Staff are consulted about change at work	36	45	19	36%	-7 <b>0</b>	-14	-14 🕑
	Change is managed well in my agency	35	33	33	35%	-6 🕑	-5 🕑	-9 🕑

Кеу

At least 5 percentage points greater than comparator

Positive Neutral Negative





## **Enabling Innovation**

•	Ŷ	Your Enabling Innovation Index score	Response scale	% Positive	Variance from 2023 +2	Variance from ACMA +4	Variance from APS overall +3
Enabling Innovation		I believe that one of my responsibilities is to continually look for new ways to improve the way we work	80 14	80%	+2	+1	+1
The Innovation Index	Innovation	My immediate supervisor encourages me to come up with new or better ways of doing things	83 12	83%	+5 🔂	+6 🗘	+10 🔂
assesses both whether employees feel willing and able to be innovative, and		People are recognised for coming up with new and innovative ways of working	62 24 14	<b>62</b> %	0	+1	+5 🖸
whether their agency has a culture which enables them to be	Enabling	My agency inspires me to come up with new or better ways of doing things	57 31 12	<b>57</b> %	0	+9 🔂	+7 🐼
so.		My agency recognises and supports the notion that failure is a part of innovation	42 40 17	<b>42</b> %	+6 🔂	+12 🕥	+2

Key

 $\mathbf{O}$ At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

Positive Neutral Negative

PAGE 07.



### **Wellbeing Policies and Support**

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The Wellbeing Index provides a measure of the practical and cultural elements that allow for a sustainable and healthy working environment.

╋	Your Wellbeing Policies and Support Index score	Response sc	ale		% Positive	Variance from 2023 +4	Variance from ACMA	Variance from APS overall +2
port	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	67	20	12	67%	+70	0	0
and Suppo	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	68	23	9	68%	+70	0	+2
Policies a	My agency does a good job of promoting health and wellbeing	62	28	10	<b>62</b> %	+1	-5 🕑	-4
Wellbeing P	I think my agency cares about my health and wellbeing	70	20	10	70%	+50	+4	+6 🛇
Well	I believe my immediate supervisor cares about my health and wellbeing	91			91%	-2	+2	+5 🖸

#### Other similar questions

	, I would feel comfortable discussing d wellbeing with my supervisor	80	11 8	80%	-	+80	+6 🖸
The people in my wo and tough issues	rkgroup are able to bring up problems	86	7	86%	-	+4	+6 🚱
I receive the respect	I deserve from my colleagues at work	86	11	86%	+4	+4	+5 🖸
My agency supports workplace culture	and actively promotes an inclusive	86	9	86%	+4	+12 🕥	+5 🖸

Key

 $\mathbf{\Omega}$ 

At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

Positive Neutral Negative





## Wellbeing

	Response scale	%	Variance from 2023	Variance from ACMA	Variance from APS overall
In general, would you say that your health is:					
Excellent		7%	-3	0	-4
Very good		<b>47</b> %	+11 🔂	+8 🔂	+12 🖸
Good		<b>31</b> %	-1	-5 🔮	-70
Fair		<b>14</b> %	-5 🔮	-2	0
Poor		2%	-2	-1	-2
What best describes your current workload?					
Well above capacity - too much work		24%	-6 🕑	+3	+1
Slightly above capacity - lots of work to do		<b>44</b> %	+1	-3	+4
At capacity – about the right amount of work to do		<b>27</b> %	+50	0	-3
Slightly below capacity – available for more work		5%	-1	0	-1
Well below capacity - not enough work		1%	+1	0	0

Key

At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator



## Wellbeing

	Response scale	%	Variance from 2023	Variance from ACMA	Variance from APS overal
How often do you find your work stressful?					
Always		<b>4</b> %	0	+1	-1
Dften		23%	+1	+1	-2
Sometimes		<b>52</b> %	-2	-2	+2
Rarely		<b>21</b> %	+1	0	+2
lever		1%	0	0	-1
o what extent is your work emotionally demanding?					
o a very large extent		3%	-16 🕑	-1	-5 🛛
o a large extent		22%	+3	+80	+2
omewhat		<b>44</b> %	+7 🔂	+3	+50
o a small extent		23%	+2	-9 🕑	-1
o a very small extent		8%	+4	-2	-1
feel burned out by my work					
itrongly agree		5%	-4	0	-3
gree		20%	-9 🕑	-2	-3
leither agree nor disagree		30%	+8 🗘	0	-2
Disagree		39%	+5 🛇	+2	+10 🖸
itrongly disagree		6%	0	0	-1



## Flexible work

Australian Government

Australian Public Service Commission

0		Response scale	%	Variance from 2023	Variance from ACMA	Variance from APS overall
	I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	88 7	88%	+15 🖸	+4	+50
	Do you currently access any of the following flexible working arrangements? [Multiple Response]					
	Part time		13%	+1	+2	0
	Flexible hours of work		<b>27</b> %	+5 🖸	+2	0
	Compressed work week		1%	-2	-1	-4
	Job sharing		0%	0	0	0
	Working away from the office/working from home		<b>81</b> %	+27 🔂	0	+20 🖸
	None of the above		<b>12</b> %	-22 🕑	+1	-11 🕑
he working away from he office responses	Working away from the office					
present how often employees worked	None of the time		19%	-	0	-20 🔮
away from the office/worked from nome during a usual	All of the time		6%	-	+1	0
working week. It includes the responses Sc for all employees, not just those who Or indicated they accessed working from home as	Some of the time as a regular arrangement		<b>67</b> %	-	-1	+21
	Only on an irregular basis		7%	-	0	-2
	Did not disclose their arrangement		1%	-	0	+1
	Key 🚯 At least 5 percentage points greater than comparator 🔮 At least 5	5 percentage points less than comparator		Positive N	leutral Negative	
	1					



### Working in the APS

	Response sca	ale	% Positive	Variance from 2023	Variance from ACMA	Variance from APS overall
I am supported to use my expertise to provide frank and fearless advice	73	17 11	<b>73</b> %	-	+9 🔂	+7 😡
The people in my workgroup demonstrate stewardship	85	11	85%	-	+4	+90
The culture in my agency supports people to act with integrity	89	9	89%	-	+8 🗘	+12 🖸
I believe strongly in the purpose and objectives of the APS	88	11	88%	+4	+1	+1
I feel a strong personal attachment to the APS	59	33 8	<b>59</b> %	-7 🕑	-3	-5 🕑
My workgroup considers the people and businesses affected by what we do	93		93%	-	+4	+8 🗘

Key





#### Job satisfaction

	Response scale	% Positive	Variance from 2023	Variance from ACMA	Variance from APS overall
I am satisfied with the recognition I receive for doing a good job	77 9 14	<b>77</b> %	0	+6 🔂	+90
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	62 20 18	62%	0	+2	-1
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	88 8	88%	+12 🖸	+3	+6 🔂
I am satisfied with the stability and security of my job	86 7	86%	+5 🖸	-3	+1

#### **Clarity and autonomy**

	Response scal	e	% Positive	Variance from 2023	Variance from ACMA	Variance from APS overall
I understand how my role contributes to achieving an outcome for the Australian public	95		95%	+4	+3	+2
am clear what my duties and responsibilities are	73	20	<b>73</b> %	-3	-5 🔮	-7 🔮
I have a choice in deciding how I do my work	83	13	83%	+5 🖸	+7 🖸	+17 🔂
Where appropriate, I am able to take part in decisions that affect my job	80	8 12	80%	0	+4	+80

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Key

At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

Positive Neutral Negative



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#### Performance

	Response scale	%	Variance from 2023	Variance from ACMA	Variance from APS overall
In the last month, please rate your workgroup's overall performance					

#### In the last month, please rate your workgroup's overall performance

Excellent	39%	-1	+7 🔂	+11 🔂
Very good	<b>52</b> %	+6 🔂	-4	-3
Average	9%	-3	-2	-6 😍
Below average	1%	-2	-1	-1
Well below average	0%	0	0	-1

	Response scale	% Positive	Variance from 2023	Variance from ACMA	Variance from APS overall
My workgroup has the appropriate skills, capabilities and knowledge to perform well	85 10	85%	-1	+3	+6 🖸
My workgroup has the tools and resources we need to perform well	43 23 34	43%	-12 🕑	-8 🕑	-16 🕑
The people in my workgroup use time and resources efficiently	86 10	86%	+3	+8 🗘	+10 🔂
My job gives me opportunities to utilise my skills	83 14	83%	+3	+2	+3
In the last 12 months, the formal learning I have accessed has improved my performance	52 40 7	<b>52</b> %	-	0	-6 🛛

O

Key

 $\mathbf{O}$ At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

Positive Neutral Negative



#### Retention

Employees who
indicated that they
wanted to leave their
current position as
soon as possible or
within the next 12
months were asked
what their plans were.

0

	Response scale	%	Variance from 2023	Variance from ACMA	Variance fron APS overall
Which of the following statements best reflects your current thoughts position?	about working in your current				
I want to leave my position as soon as possible		5%	-1	-3	-4
I want to leave my position within the next 12 months		19%	-1	-3	-3
I want to stay working in my position for the next one to two years		<b>45</b> %	-7 🔮	+3	+8🗘
I want to stay working in my position for at least the next three years		30%	+9 🔂	+4	0
What best describes your plans involved with leaving your current por am planning to retire	sition?	3%	-6 🕑	-2	-2
am pursuing another position within my agency		<b>34</b> %	+25 🔂	+3	-9 🕑
am pursuing a position in another agency		<b>34</b> %	-16 🔮	+3	+80
l am pursuing work outside the APS		9%	-4	-2	0
It is the end of my non-ongoing, casual or contracted employment		3%	+3	0	0
Other		16%	-3	-2	+3

Кеу

At least 5 percentage points greater than comparator

0

At least 5 percentage points less than comparator



#### Retention

Employees were also asked for the primary reason behind their desire to leave and could select one response from a list of items.

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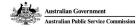
Only the five reasons for leaving with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Res	ponse scale %	Variance from 2023	Variance from ACMA	Variance from APS overall
What is the primary reason behind your desire to leave your current position? (5 hig	ghest responses):			
I wish to pursue a promotion opportunity	28%	_	_	-
There are a lack of future career opportunities in my agency	<b>16</b> %	-	-	-
I have experienced unacceptable behaviours (such as bullying or harassment)	12%	-	-	-
I have achieved all I can in my current position	8%	-	-	-
Senior leadership is of a poor quality	8%	-	-	-

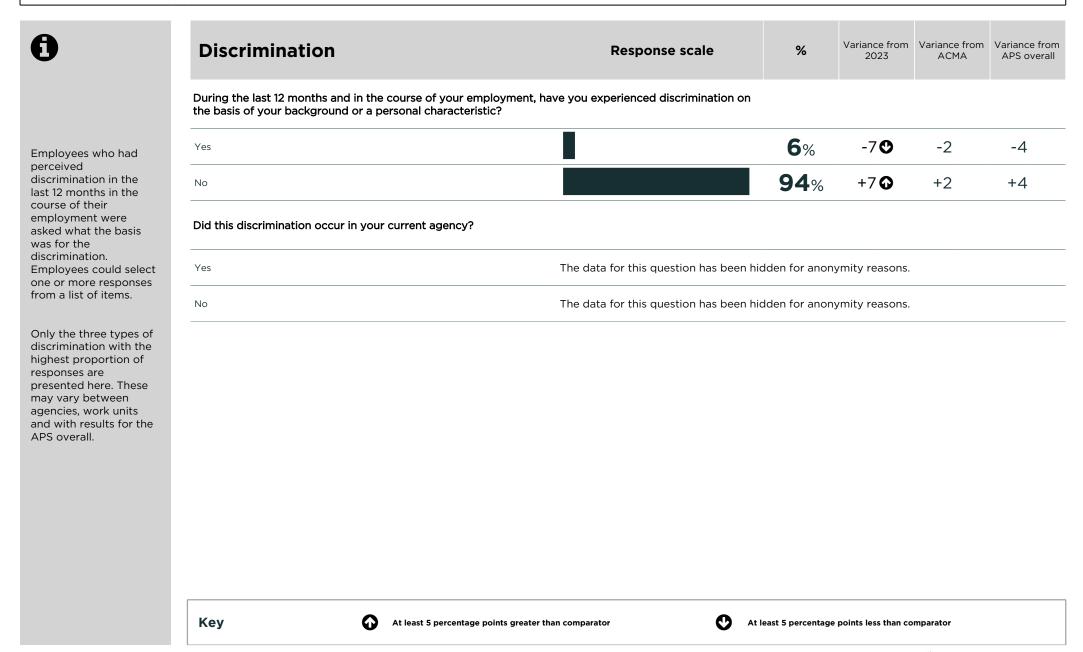
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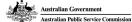
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At least 5 percentage points less than comparator

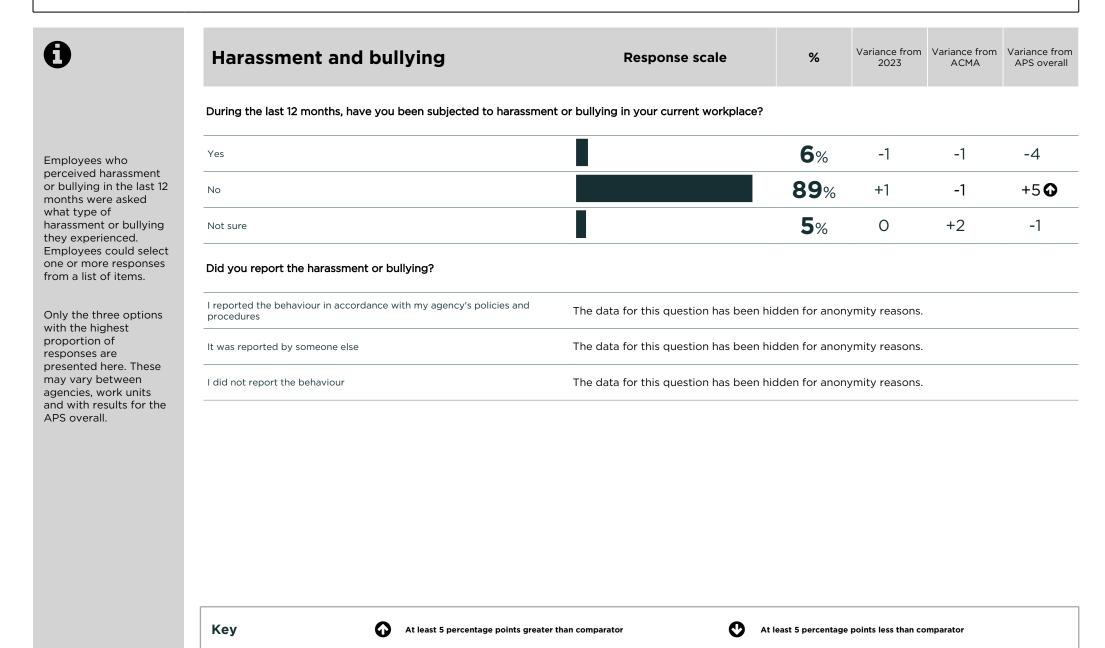


#### **Unacceptable behaviour**





#### **Unacceptable behaviour**





# Demographics

How do you describe your gender?	Responses
Man or male	32%
Woman or female	64%
Non-binary	1%
l use a different term	0%
Prefer not to say	4%

Do you identify as an Aboriginal and/or Torres Strait Islander person?	Responses
Yes	0%
No	100%

Do you have an ongoing disability?	Responses
Yes	3%
No	97%

Do you have carer responsibilities?	Responses
Yes	39%
No	61%

Do you identify as culturally and linguistically diverse?	Responses
Yes	20%
No	80%

How would you describe your cultural background? [Multiple Response]	Responses
Australian (excluding Australian Aboriginal and/or Torres Strait Islander)	70%
Australian Aboriginal and/or Torres Strait Islander	<b>O</b> %
New Zealander (excluding Maori)	5%
Maori, Melanesian, Papuan, Micronesian, and Polynesian	<b>O</b> %
Anglo-European	17%
North-West European (excluding Anglo-European)	2%
Southern and Eastern European	7%
South-East Asian	6%
North-East Asian	4%
Southern and Central Asian	4%
North American	3%
South and Central American and Caribbean Islander	1%
North African and Middle Eastern	3%
Sub-Saharan African	1%

Do you consider yourself to be neurodivergent?	Responses
Yes	8%
No	77%
Maybe	12%
I am unsure what neurodivergent means	3%

I



#### Suggested questions to focus on

0

What to focus on?

Through driver analysis, these key questions have been identified as being important to employees in your agency and associated with employee engagement.

They are not necessarily the questions with the lowest scores.

Some will be areas to improve upon and some will be areas to maintain.

Develop actions and activities to improve upon these, where possible, to drive higher levels of performance.

	5 percentage points greater mparator At least 5 percentage points less than comparator	% Positive	Variance from 2023	Variance from ACMA	Variance from APS overall
.1	The culture in my agency supports people to act with integrity	89%	-	+8 <b>0</b>	+120
.2	The people in my workgroup demonstrate stewardship	85%	-	+4	+90
.3	I am satisfied with the recognition I receive for doing a good job	77%	0	+6 <b>0</b>	+9 <b>0</b>
.4	I receive the respect I deserve from my colleagues at work	86%	+4	+4	+5 <b>0</b>
.5	My agency supports and actively promotes an inclusive workplace culture	86%	+4	+120	+5 <b>0</b>
.6	The people in my workgroup use time and resources efficiently	86%	+3	+80	+100



### **ACMA** specific questions

	Response scale		% Positive	Variance from 2023	Variance from ACMA
My workgroup has a documented forward workplan and we are held accountable for making progress towards the work plan	61	32 7	61%	-	-9 🕑
I understand how my workgroup's work plan fits into the Corporate Plan and the divisional plan	66	30	66%	-	-8
The ACMA's culture and values activities (for example, Facts and Snacks, Fireside Chats) support me in contributing to the delivery of the ACMA's objectives	35	53 12	35%	-5 🔮	-15 🕑
The Authority provides line areas with a clear understanding of the ACMA's strategic direction	28	68	28%	-	-27 🔮
There are strong and transparent feedback loops between the Authority and the line area where decisions are made or information is sought	30	61 9	30%	-	-13 🔮
I have a clear understanding of how the ACMA's Authority Committee structure operates	33	57 10	33%	-	-29 🔮

Key



Positive Neutral Negative



#### Time to take action

👑 Celebrate	Q Investigate further with our teams	Opportunities
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus on and turn into action plans:
Think about how we can build on our strengths and learn from what we are good at.	How could we investigate? Through looking at the data in more detail or through discussions with staff?	What are the key things we need to improve to make working here better?

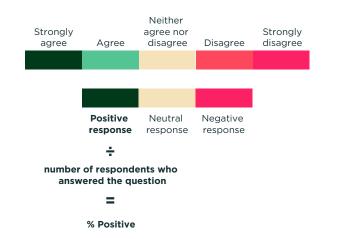
0	Prioritise 3 areas for action	Timescales	Owner	Resources required	Target/Success measure
Use this page to start your local action plans	1				
Identify areas to celebrate, opportunities for improvement and areas which you need to investigate further.	2				
Prioritise 3 areas to take forward	3				



#### **Guide to this report**

#### % Positive

Where results are shown as positive percentages (% positive), these are calculated by adding together positive responses ("strongly agree" + "agree" or "always" + "often") and dividing by the number of respondents who answered the question.



For 5 point scale questions not asked on the *agree to disagree* scale the same rules apply, the green percent represents a **positive response** (unless the question is negatively worded).



#### Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Values from x.00 to x.49 are rounded down and values from x.50 to x.99 are rounded up. Therefore in some instances, results may not total 100%.

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly Disagree	Total
Number of responses	151	166	176	96	24	613
Percentage	24.63%	27.08%	28.71%	15.66%	3.92%	100%
Rounded percentage	25%	27%	29%	16%	4%	101%
Number of positive	151 + 166 = 317					
% Positive	317 ÷ 613	5 = 52%				

#### Anonymity

It is best practice not to display the results of groups of respondents to the extent where the anonymity of individuals may be compromised. Results will not be shown where there are less than 10 respondents in a group.

#### Comparisons to previous years

The method of analysing and reporting specific results may be periodically reviewed and revised. Such improvements are applied to current data and that of previous years. For this reason the current report is always the most accurate data source for APS Employee Census results, including comparisons with time series data.



2024 APS Employee Census

